

# **PROPOSED RESOLUTION OF CITY COUNCIL**

**LEGISLATIVE**

City Council

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	124,620	126,353	139,000	139,000	139,000	139,000	139,000
Ordinary Expenses	5,409	4,320	6,824	10,000	10,000	10,000	10,000
Capital Expenses	-	-	-	-	-	-	-
<b>Total</b>	<b>130,029</b>	<b>130,673</b>	<b>145,824</b>	<b>149,000</b>	<b>149,000</b>	<b>149,000</b>	<b>149,000</b>
Full-Time Employees	9	9	9	9	9	9	9

Mayor

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	61,324	61,091	59,397	68,835	71,358	70,165	70,165
Ordinary Expenses	7,040	5,408	4,622	7,500	6,000	6,000	6,000
Capital Expenses	-	809	622	1,000	3,000	3,000	3,000
<b>Total</b>	<b>68,364</b>	<b>67,307</b>	<b>64,641</b>	<b>77,335</b>	<b>80,358</b>	<b>79,165</b>	<b>79,165</b>
Full-Time Employees	2	2	2	2	2	2	2

City Clerk

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	293,560	312,857	323,606	336,598	338,458	303,813	303,813
Ordinary Expenses	4,067	1,911	3,031	6,600	10,100	6,600	6,600
Capital Expense	-	-	-	-	-	-	-
<b>Total</b>	<b>297,627</b>	<b>314,768</b>	<b>326,637</b>	<b>343,198</b>	<b>348,558</b>	<b>310,413</b>	<b>310,413</b>
Full-Time Employees	8	8	8	8	8	8	8

**CITY MANAGER**

City Manager

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	654,205	568,774	631,905	671,648	845,310	614,018	614,018
Ordinary Expenses	36,655	202,350	174,504	39,200	32,700	32,500	32,500
Capital Expenses	-	644	-	2,000	1,000	1,000	1,000
<b>Total</b>	<b>690,861</b>	<b>771,767</b>	<b>806,409</b>	<b>712,848</b>	<b>879,010</b>	<b>647,518</b>	<b>647,518</b>
Full-Time Employees	7	7	8	8	9	7	7

City Manager - Disability Commission

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Ordinary Expenses	-	-	-	-	-	-	-
Capital Expenses	-	-	-	-	-	-	-
<b>Total</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
Full-Time Employees	-	-	-	-	-	-	-

City Manager - Lowell School System

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	-	-	-	-
Ordinary Expenses	439,990	467,500	428,665	529,830	557,120	557,120	557,120
Capital Expenses	-	-	-	-	-	-	-
<b>Total</b>	<b>439,990</b>	<b>467,500</b>	<b>428,665</b>	<b>529,830</b>	<b>557,120</b>	<b>557,120</b>	<b>557,120</b>
Full-Time Employees	-	-	-	-	-	-	-

City Manager - Marketing Development

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	-	-	-	-
Ordinary Expenses	607,988	607,605	628,254	780,000	750,000	750,000	750,000
Capital Expenses	-	-	-	-	-	-	-
<b>Total</b>	<b>607,988</b>	<b>607,605</b>	<b>628,254</b>	<b>780,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>
Full-Time Employees	-	-	-	-	-	-	-

City Manager - Scholarships

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	-	-	-	-
Ordinary Expenses	75,000	74,200	75,000	75,000	75,000	75,000	75,000
Capital Expenses	-	-	-	-	-	-	-
<b>Total</b>	<b>75,000</b>	<b>74,200</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
Full-Time Employees	-	-	-	-	-	-	-

City Manager - Manager's Contingency

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	-	1,500,000	-	-
Ordinary Expenses	-	-	-	292,872	100,000	250,000	250,000
Capital Expenses	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>292,872</b>	<b>1,600,000</b>	<b>250,000</b>	<b>250,000</b>
Full-Time Employees	-	-	-	-	-	-	-

City Manager - Cable Access

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	14,000	13,729	14,000	14,044	14,000	-	-
Ordinary Expenses	184,701	189,891	(4,752)	109,475	92,800	92,800	92,800
Capital Expenses	7,071	21,000	20,000	20,000	15,000	15,000	15,000
Transfers	97,956	107,811	(94,752)	107,850	107,800	107,800	107,800
<b>Total</b>	<b>303,729</b>	<b>332,430</b>	<b>(65,504)</b>	<b>251,369</b>	<b>229,600</b>	<b>215,600</b>	<b>215,600</b>
Full-Time Employees	-	-	-	-	-	-	-

City Manager - Neighborhood Services

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	31,716	73,939	69,659	82,615	84,727	55,461	55,461

Ordinary Expenses	3,440	3,836	3,776	3,908	4,750	4,750	4,750
Capital Expenses	-	-	-	-	-	-	-
Total	35,156	77,775	73,435	86,523	89,477	60,211	60,211
Full-Time Employees	2	2	2	2	2	1	1

**FINANCE**

Finance - General

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	-	-	146,510	146,510
Ordinary Expenses	-	-	-	-	-	200	200
Capital Expenses	-	-	-	-	-	-	-
Total	-	-	-	-	-	146,710	146,710
Full-Time Employees	-	-	-	-	2	2	2

Auditor

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	334,805	384,781	397,062	420,414	427,687	413,826	413,826
Ordinary Expenses	83,370	80,395	68,355	74,200	79,700	73,700	73,700
Capital Expenses	178	745	911	800	750	750	750
Total	418,353	465,921	466,328	495,414	508,137	488,276	488,276
Full-Time Employees	9	9	9	9	9	9	9

Purchasing

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	185,397	185,565	189,714	203,154	210,359	204,175	204,175
Ordinary Expenses	272,565	299,183	302,107	317,009	311,650	311,650	311,650
Capital Expenses	-	-	4,416	-	-	-	-
Total	457,961	484,748	496,236	520,163	522,009	515,825	515,825
Full-Time Employees	6	5	5	5	5	5	5

Assessors

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	403,633	411,477	438,872	483,091	457,097	453,281	453,281
Ordinary Expenses	104,193	105,283	70,779	128,062	223,188	223,188	223,188
Capital Expenses	1,265	1,141	954	896	800	800	800
Total	509,091	517,901	510,604	612,049	681,085	677,269	677,269
Full-Time Employees	11	11	12	12	11	11	11

Treasurer

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	466,595	489,807	526,281	557,614	478,334	478,702	478,702
Ordinary Expenses	431,024	363,381	362,159	369,925	411,900	371,900	371,900
Capital Expense	-	-	-	-	-	-	-
Total	897,619	853,188	888,440	927,539	890,234	850,602	850,602

Full-Time Employees	15	12	12	12	10	10	10
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Human Relations

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	151,880	157,751	165,400	178,619	175,802	176,298	176,298
Ordinary Expenses	16,660	17,403	15,198	20,800	16,200	16,200	16,200
Capital Expense	-	-	-	-	-	-	-
Total	168,539	175,154	180,598	199,419	192,002	192,498	192,498

Full-Time Employees	3	3	3	3	3	3	3
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MIS

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	435,349	448,568	505,788	542,745	569,886	527,296	527,296
Ordinary Expenses	742,720	855,736	862,568	892,536	1,017,500	885,500	885,500
Capital Expense	-	-	-	-	-	-	-
Total	1,178,069	1,304,304	1,368,355	1,435,281	1,587,386	1,412,796	1,412,796

Full-Time Employees	8	8	9	9	9	9	9
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LEGAL

Law

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	629,720	691,938	722,698	836,546	1,015,389	830,690	830,690
Ordinary Expenses	47,507	51,468	106,340	60,172	79,150	185,150	185,150
Capital Expense	431	1,000	1,000	1,000	1,000	1,000	1,000
Total	677,658	744,406	830,039	897,718	1,095,539	1,016,840	1,016,840

Full-Time Employees	13	11	10	12	14	13	13
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Elections

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	139,365	157,806	136,747	188,722	193,402	193,402	193,402
Ordinary Expenses	31,601	27,614	30,081	42,940	42,780	42,780	42,780
Capital Expense	-	4,926	-	-	-	-	-
Total	170,967	190,346	166,828	231,662	236,182	236,182	236,182

Full-Time Employees	3	3	3	3	3	3	3
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PLANNING AND DEVELOPMENT

Planning Board

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	45,777	41,112	48,762	50,612	50,612	50,612	50,612
Ordinary Expenses	-	-	-	220	220	220	220
Capital Expense	-	-	-	-	-	-	-
Total	45,777	41,112	48,762	50,832	50,832	50,832	50,832

Full-Time Employees	1	1	1	1	1	1	1
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Planning and Development

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	807,607	859,106	855,564	916,575	937,787	864,337	864,337
Ordinary Expenses	417,100	410,590	407,735	417,778	422,778	420,778	420,778
Capital Expense	217,742	153,807	187,215	217,129	222,500	221,500	221,500
<b>Total</b>	<b>1,442,449</b>	<b>1,423,503</b>	<b>1,450,514</b>	<b>1,551,482</b>	<b>1,583,065</b>	<b>1,506,615</b>	<b>1,506,615</b>

Full-Time Employees	16	15	16	16	16	15	15
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**POLICE**

Police

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	18,360,954	19,188,428	19,876,363	20,766,966	19,914,395	20,217,107	20,217,107
Ordinary Expenses	782,223	828,287	989,648	1,050,420	1,089,588	1,089,588	1,089,588
Capital Expense	94,006	199,724	209,830	229,840	244,640	244,640	244,640
<b>Total</b>	<b>19,237,184</b>	<b>20,216,439</b>	<b>21,075,841</b>	<b>22,047,226</b>	<b>21,248,623</b>	<b>21,551,335</b>	<b>21,551,335</b>

Full-Time Employees	308	304	302	310	301	309	309
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**FIRE**

Fire

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	12,385,256	12,973,746	13,371,492	13,911,405	14,364,005	13,950,005	13,950,005
Ordinary Expenses	351,023	380,358	438,627	420,200	638,000	480,250	480,250
Capital Expense	54,886	112,785	37,188	35,879	111,000	77,500	77,500
<b>Total</b>	<b>12,791,166</b>	<b>13,466,888</b>	<b>13,847,307</b>	<b>14,367,484</b>	<b>15,113,005</b>	<b>14,507,755</b>	<b>14,507,755</b>

Full-Time Employees	210	201	201	200	200	200	200
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**INSPECTIONAL SERVICES**

Inspectional Services

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	500,457	551,373	594,825	611,036	620,967	618,972	618,972
Ordinary Expenses	43,554	46,127	51,196	59,500	68,100	57,400	57,400
Capital Expense	8,448	8,465	6,417	8,500	8,500	6,500	6,500
<b>Total</b>	<b>552,459</b>	<b>605,965</b>	<b>652,438</b>	<b>679,036</b>	<b>697,567</b>	<b>682,872</b>	<b>682,872</b>

Full-Time Employees	14	13	13	13	13	13	13
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**EDUCATION**

Schools

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Lowell Public Schools	119,400,750	123,705,306	128,712,530	131,878,136	136,758,473	135,975,089	135,975,089
Gr Lowell Vocational	4,811,953	4,981,908	4,824,844	5,119,960	5,264,017	5,264,017	5,264,017
Total	124,214,707	128,689,219	133,539,380	136,998,096	142,022,490	141,239,106	141,239,106

### PUBLIC WORKS

#### DPW General

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	617,242	689,446	741,439	731,747	739,366	754,147	754,147
Ordinary Expenses	830,404	819,538	831,763	1,106,650	1,053,000	993,000	993,000
Capital Expense	27,877	21,610	14,284	35,000	20,000	20,000	20,000
Total	1,475,523	1,530,595	1,587,486	1,873,397	1,812,366	1,767,147	1,767,147

Full-Time Employees	12	11	12	12	12	11	11
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#### DPW Engineering

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	328,177	340,618	355,067	345,670	348,503	348,503	348,503
Ordinary Expenses	-	-	-	-	-	-	-
Capital Expense	-	-	-	-	-	-	-
Total	328,177	340,618	355,067	345,670	348,503	348,503	348,503

Full-Time Employees	6	6	6	6	6	6	6
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#### DPW Land & Buildings

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	1,021,705	1,097,382	1,144,337	1,301,896	1,309,193	1,259,896	1,259,896
Ordinary Expenses	582,894	606,921	793,260	849,000	920,750	720,750	720,750
Capital Expense	127,893	150,430	125,429	180,000	140,000	140,000	140,000
Total	1,732,492	1,854,732	2,063,027	2,330,896	2,369,943	2,120,646	2,120,646

Full-Time Employees	33	33	33	33	32	31	31
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#### DPW Electrical

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	419,620	420,474	446,741	459,487	461,254	461,254	461,254
Ordinary Expenses	-	-	-	-	-	-	-
Capital Expense	-	-	-	-	-	-	-
Total	419,620	420,474	446,741	459,487	461,254	461,254	461,254

Full-Time Employees	10	10	10	10	10	10	10
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#### DPW Streets

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	1,003,770	992,926	1,053,974	1,252,219	1,268,580	1,269,539	1,269,539
Ordinary Expenses	-	-	-	-	-	-	-

Capital Expense	86,031	98,099	28,536	45,000	45,000	35,000	35,000
Total	1,089,801	1,091,026	1,082,510	1,297,219	1,313,580	1,304,539	1,304,539

Full-Time Employees	34	34	34	34	34	34	34
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DPW Parks

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	1,509,747	1,594,900	1,691,571	1,861,568	1,789,977	1,904,895	1,904,895
Ordinary Expenses	519,039	653,499	557,125	549,869	669,151	547,151	547,151
Capital Expense	184,110	162,431	150,042	165,031	167,890	167,890	167,890
Total	2,212,896	2,410,830	2,398,738	2,576,468	2,627,018	2,619,936	2,619,936

Full-Time Employees	42	40	40	44	40	44	44
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DPW Cemetery

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	348,991	350,867	421,112	438,024	437,618	463,237	463,237
Ordinary Expenses	73,251	97,504	88,272	95,516	97,646	80,946	80,946
Capital Expense	15,736	45,595	20,807	21,552	19,802	19,802	19,802
Total	437,978	493,966	530,191	555,092	555,066	563,985	563,985

Full-Time Employees	11	11	11	11	10	11	11
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DPW Water

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	1,665,561	1,562,073	1,638,727	1,752,807	1,802,491	1,798,365	1,798,365
Ordinary Expenses	1,574,084	1,580,648	2,215,272	2,561,500	2,718,500	2,618,500	2,618,500
Capital Expense	56,753	245,841	249,355	59,000	384,000	284,000	284,000
Total	3,296,398	3,388,562	4,103,354	4,373,307	4,904,991	4,700,865	4,700,865

Full-Time Employees	45	39	38	38	38	38	38
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DPW Other

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Snow & Ice	550,000	2,597,763	550,000	550,000	550,000	580,015	580,015
Street Lighting	680,000	724,000	875,000	880,000	950,000	940,000	940,000
Waste Collection & Disposal	5,973,736	6,250,005	6,100,616	6,518,235	6,785,000	6,460,000	6,460,000
Total	7,203,736	9,571,768	7,525,616	7,948,235	8,285,000	7,980,015	7,980,015

HUMAN SERVICES

Human Services - General

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	-	-	-	-
Ordinary Expenses	-	-	-	-	-	-	-
Capital Expense	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-

Full-Time Employees	-	-	-	-	-	-	-
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Health

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	1,794,789	1,949,238	2,099,600	2,243,029	2,156,859	2,194,686	2,194,686
Ordinary Expenses	76,206	103,882	95,915	131,400	117,700	117,700	117,700
Capital Expense	2,842	2,948	2,717	3,000	3,000	3,000	3,000
<b>Total</b>	<b>1,873,837</b>	<b>2,056,069</b>	<b>2,198,233</b>	<b>2,377,429</b>	<b>2,277,559</b>	<b>2,315,386</b>	<b>2,315,386</b>
Full-Time Employees	53	51	52	52	49	50	50

Council on Aging

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	150,616	160,450	219,246	234,438	235,116	235,344	235,344
Ordinary Expenses	81,493	85,549	92,936	107,696	98,419	98,419	98,419
Capital Expense	2,958	3,435	2,134	1,000	-	-	-
<b>Total</b>	<b>235,067</b>	<b>249,433</b>	<b>314,316</b>	<b>343,134</b>	<b>333,535</b>	<b>333,763</b>	<b>333,763</b>
Full-Time Employees	6	7	7	7	7	7	7

Veterans'

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	141,647	146,325	154,542	160,468	160,688	124,641	124,641
Ordinary Expenses	477,235	489,840	573,508	608,234	618,500	576,500	576,500
Capital Expense	-	-	-	-	-	-	-
<b>Total</b>	<b>618,882</b>	<b>636,165</b>	<b>728,050</b>	<b>768,702</b>	<b>779,188</b>	<b>701,141</b>	<b>701,141</b>
Full-Time Employees	4	4	4	4	4	3	3

Recreation

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	232,885	233,723	279,442	352,413	391,277	391,277	391,277
Ordinary Expenses	59,725	55,705	50,557	64,536	58,536	57,536	57,536
Capital Expense	-	-	-	-	-	-	-
<b>Total</b>	<b>292,610</b>	<b>289,428</b>	<b>330,000</b>	<b>416,949</b>	<b>449,813</b>	<b>448,813</b>	<b>448,813</b>
Full-Time Employees	4	4	4	4	4	4	4

**LIBRARY**

Library

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	639,971	690,422	742,845	829,151	819,567	820,978	820,978
Ordinary Expenses	219,759	214,361	221,075	218,789	240,116	238,116	238,116
Capital Expense	-	-	-	-	-	-	-
<b>Total</b>	<b>859,730</b>	<b>904,784</b>	<b>963,921</b>	<b>1,047,940</b>	<b>1,059,683</b>	<b>1,059,094</b>	<b>1,059,094</b>
Full-Time Employees	21	21	22	22	21	21	21

**OTHER**

Debt Service

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Principal	12,310,696	15,082,951	16,079,876	16,210,937	16,173,132	16,173,132	16,173,132
Interest on Bonds	9,005,774	8,247,449	8,054,388	6,730,514	6,052,688	6,052,688	6,052,688
Interest on Notes	18,633	10,370	450,450	100,000	400,214	400,214	400,214
Total	21,335,103	23,340,770	24,584,715	23,041,451	22,626,034	22,626,034	22,626,034

Unclassified

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Workers Comp	657,884	680,494	794,039	1,467,865	800,000	800,000	800,000
Unemployment	1,323,778	457,454	371,282	375,202	380,000	445,000	445,000
Health Insurance	14,130,000	14,836,500	15,336,500	16,136,500	18,879,705	18,374,416	18,374,416
State Assessments	6,680,478	8,475,999	9,737,708	12,623,671	12,895,068	12,895,068	12,895,068
Retirement	12,315,627	12,375,653	12,994,791	13,875,333	14,907,663	14,637,663	14,637,663
Medicare Tax	1,580,052	1,625,329	1,894,911	1,650,000	2,000,000	1,950,000	1,950,000
Claims & Judgments	1,066,673	643,456	1,244,927	1,065,000	1,210,000	1,210,000	1,210,000
Other Insurance	385,103	295,619	376,428	354,705	346,134	346,134	346,134
No. Middlesex	25,978	25,978	25,978	26,631	26,631	26,631	26,631
Total	38,165,573	39,416,481	42,776,565	47,574,907	51,445,201	50,684,912	50,684,912
Full-Time Employees	926	895	898	911	894	900	900

WASTEWATER ENTERPRISE FUND

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	2,039,572	2,199,892	2,316,734	2,552,599	2,586,978	2,584,788	2,584,788
Ordinary Expenses	4,027,504	4,730,460	4,766,544	6,159,949	5,951,400	6,036,400	6,036,400
Capital Expense	32,957	16,780	227,138	16,500	37,000	37,000	37,000
Debt Service	1,134,985	1,342,674	1,342,674	1,425,508	1,978,702	1,978,702	1,978,702
Health Insurance	-	-	-	500,572	560,625	406,153	406,153
Retirement	539,800	539,800	539,800	360,984	377,253	377,253	377,253
Indirect Costs	651,437	443,748	443,748	263,385	939,934	939,934	939,934
Transfer Out	-	-	2,500,000	1,100,000	1,100,000	1,100,000	1,100,000
Total	8,426,255	9,273,354	12,136,638	12,379,497	13,531,891	13,460,229	13,460,229
Full-Time Employees	47	47	47	48	48	48	48

ARENA ENTERPRISE FUND

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	-	-	-	-
Ordinary Expenses	1,442,319	1,172,319	1,422,319	1,422,319	1,422,319	1,297,319	1,297,319
Capital Expense	-	-	-	-	-	-	-
Debt Service	381,633	437,134	437,134	437,134	436,522	436,522	436,522
Manager Fee (set aside)	100,000	-	100,000	100,000	100,000	100,000	100,000
Total	1,923,952	1,609,453	1,959,453	1,959,453	1,958,841	1,833,841	1,833,841
Full-Time Employees	-	-	-	-	-	-	-

PARKING GARAGE FUND

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
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Personal Services	-	180,989	210,552	254,997	549,000	271,333	271,333
Ordinary Expenses	-	2,453,065	2,313,824	2,450,500	2,816,000	2,816,000	2,816,000
Capital Expense	-	-	-	-	-	-	-
Debt Service	-	402,000	382,903	434,000	1,727,731	1,727,731	1,727,731
Transfers	-	320,000	320,000	500,000	-	-	-
<b>Total Expenditures</b>	-	<b>3,356,053</b>	<b>3,227,279</b>	<b>3,639,497</b>	<b>5,092,731</b>	<b>4,815,065</b>	<b>4,815,065</b>
Full-Time Employees	-	-	-	7	7	7	7

**CAREER CENTER**

	2004 Actual	2005 Actual	2006 Actual	2007 Budget	2008 Request	2008 Manager	2008 Approved
Personal Services	-	-	-	2,239,412	2,295,779	2,295,779	2,295,779
Ordinary Expenses	-	-	-	2,862,846	3,406,999	3,406,999	3,406,999
Capital Expense	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	<b>5,102,258</b>	<b>5,702,778</b>	<b>5,702,778</b>	<b>5,702,778</b>
Full-Time Employees	-	-	-	44	42	42	42
<b>Grand Total All Funds</b>				<b>304,723,864</b>	<b>319,122,758</b>	<b>314,018,986</b>	<b>314,018,986</b>